

# Challenges with Equipment Management - The Laboratory Perspective

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#### **Presentation Outline**

- Background and Introduction
- Major challenges managing equipment in the laboratories we support
- How we have managed some of the challenges and lessons learnt
- Recommendations for laboratories and program managers
- > Acknowledgement



## **Background and Introduction**

- APIN Public Health Initiatives is a non-governmental donor-funded organization in Nigeria
- Presents in eight states: Plateau, Benue, Oyo,Ogun,Lagos, Osun, Ekiti and Ondo
- ➤ Platforms used in the laboratories include: CAP/CTM, C311, C111, BC580 Mindray, BC380 Mindray, GeneXpert, Counter1, Counter2, SL3, Pima...



## **Background and Introduction**

- > The procurement process includes:
- Need assessment by the user (laboratory team)
- Bid invitation
- Evaluation of bids and award of contract
- Contract execution
- Disposal of scrap



# Major Challenges Managing Equipment in the laboratories we support

#### Include

- Poor maintenance culture by operators
- High frequency of equipment breakdown
- Delay time to service
- Lack of spare parts
- > Equipment disposal and replacement
- > Power supply



# Poor maintenance culture by operators

#### **Observations**

- Daily maintenance not properly carried out on Cobas AmpliPrep/ Cobas TaqMan ( CAP/CTM)
- Preventive maintenance not properly carried out on chemistry and hematology equipment as indicated by manufacturers
- Centrifuges for separating viral load samples not properly cleaned and maintained



# Poor maintenance culture by operators

#### **Action**

- > Training of staff
- > Monthly supervisory and mentoring visits by state officers
- Visit to facilities by the in house trained application specialist for daily maintenance twice a year



#### High Frequency of Equipment Breakdown

#### **Observations**

- High rate of QS invalid on CAP/CTM
- Inappropriate wiring of buildings housing laboratory equipment
- Frequent breakdown of UPS and voltage stabilizers
- ➤ Frequent breakdown of ACs. When functioning and the room becomes too cold, staff put them off
- Temperature dependent equipment like GeneXpert and CAP/CTM frequently break down
- Delay of service time by the biomedical engineers
- Equipment too old



#### High Frequency of Equipment Breakdown

#### **Action**

- Training and refresher training
- Rewiring of buildings
- Close supervision of staff
- > Service contract for equipment



## **Prolonged Equipment Downtime**

#### **Observations**

- Shortage of Biomedical engineers
- Delay intervention
- Most spare parts not readily available in country
- > Waiting time may be as long as two months



### **Prolonged Equipment Downtime**

#### **Action**

Samples are referred to other facilities with less or no backlog samples



# **Erratic Power Supply**

#### **Observations**

- Rationing of power supply
- Power failures



# **Erratic Power Supply**

#### **Action**

- Provision of solar freezers for storage of samples
- Provision of inverters
- Provision of solar panels
- Provision of generators



#### Lessons Learnt

- Training and refresher training drastically minimized corrective maintenance and maintenance costs
- Confidence and competency of operators developed and improved
- Regular monitoring and supervisory visits improved performance at facility level



# Recommendations for labs and Program Managers

- Sustainability of training and refresher training
- Sustainability of supervisory and mentoring visits to assure capacity building
- Implementation of equipment maintenance policy at all facilities
- > Follow implementation of service contracts



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# THANK YOU